



## PAST PERFORMANCE

# UNDP - LOTFA

November 2016

## ABOUT LOTFA

The international community's support to rebuild the Afghan police force started from the beginning of the establishment of the Afghan Interim Government in 2002, as envisaged by the Bonn Agreement. In May 2002, at the request of the Afghan Government, United Nations Assistance Mission for Afghanistan (UNAMA) and UNDP established LOTFA to enable the police to return to operations throughout the country. The Trust Fund has provided a mechanism for coordinating contributions from donors with the principle priority to cover police salaries, as well as to pursue other activities in accordance with project priorities. Since then, LOTFA has completed five phases and is currently in phase six. LOTFA is nationally managed through the Ministry of Interior and is governed by UNDP's financial rules and regulations. Ministry of Finance is an implementing partner.



34 Provinces

Serving nearly 140,000  
Beneficiaries

## BACKGROUND

Since 2001, the Law and Order Trust Fund for Afghanistan (LOTFA) has been funding police salaries, improving police capacity and developing systems within the Ministry of Interior Affairs (MOIA).

The Law and Order Trust Fund for Afghanistan (often referred to as 'LOTFA', the 'Trust Fund' or the 'Fund') was established by the Administrator of the UNDP in 2002 and amended in 2008 as a mechanism for the international community to provide financial support to the Ministry of Interior Affairs (MOIA) and the Ministry of Finance (MOF) for the establishment, payment, equipment and training of the Afghan National Police (ANP) and the General Directorate of Prisons and Detention Centers (GDPDC) in Afghanistan.

The Fund was initially set up to cover the establishment/strengthening of the police force; payment of salaries of the police force; recruitment and training activities; rehabilitation of training facilities, dormitories and other relevant buildings; acquisition of non-lethal equipment and supplies; and payment of salaries of uniformed personnel.

## OUR ROLE

For this assignment BDO LLP (previously Moore Stephens UK)

along with Moore Afghanistan as the subcontractor, were contracted to provide reasonable assurance to UNDP, LOTFA donors and MOIA that LOTFA funding advanced to MoIA through the MoF was being used for its intended purposes and that the correct amounts were being disbursed to and were being received by the right beneficiaries.

To this end, Moore Afghanistan, contracted by BDO LLP was expected to review, examine, verify and validate expenditures, disbursements and payments made under LOTFA Pillar1, using a statistically based sampling methodology. In doing so, Moore Afghanistan would also carry out the physical verification of the personnel on the payroll under Pillar1 and their receipt of payments. Moore Afghanistan was also expected to provide data for monthly, quarterly and annual reports in accordance with an agreed monitoring and reporting plan, which had been incorporated as an annex to the awarded contract. A summary of the scope of Moore Afghanistan's services in this assignment is presented below:

- Verified payments of ANP remuneration and remuneration for Central Prison Department (CPD) uniformed personnel salaries based on established eligibility criteria and documents provided by the MoIA and LOTFA;



- Verified transactions between UNDP LOTFA and MoF related to request for advance and expense report for eligible and accurate expenses based on documents provided by the MoIA and LOTFA;
- Undertake sample physical verification of personnel and compare the police headcount with reference to the Tashkil (MoIA HR database) based on documents provided by MoIA;
- Prepared monthly, quarterly, and annual analytical reports

recurring issues identified for correction, areas of vulnerability and possible actions, and aged status of unresolved issues previously identified;

Moore Afghanistan also understood that the political instability and security risks are important challenges to tackle for quality implementation of this project in all 34 provinces.

## THE OUTCOME

As a result of this assignment UNDP was provided regular reports of all irregularities, growing concerns and recommendations to address in order to make sure the correct amounts were being disbursed to and were being received by the right beneficiaries.

It was essential for Moore Afghanistan to ensure that our approach, methodology, work-plan and resources all met international requirements.

In addition, Moore Afghanistan as a pioneer in providing audit services across all the provinces of Afghanistan, realized that the key to successful implementation of this project is allocating the best in-house experts with years of relevant experience to complete the deliverables.



summarizing results of above monitoring activities, highlighting challenges and





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